### Superintendent's Proposed Budget



#### **AGENDA**

- Focus areas of budget
- Budget development process
- UCPS and Charter school students
- Funding sources
- 2017 2018 Financial Outlook
- 2017 2022 Bond / Capital Outlay
- Summary



#### **FOCUS AREAS**

Academic Programming

Human Capital Development

Continuous Organizational Improvement



#### **ACADEMIC PROGRAMMING**

Literacy

College and Career Readiness

Dual language

1:1 teaching and learning strategy



#### **HUMAN CAPITAL DEVELOPMENT**

Recruitment and retention

Compensation



#### **CONTINUOUS ORGANIZATIONAL IMPROVEMENT**

Improve student performance

Strategic planning process

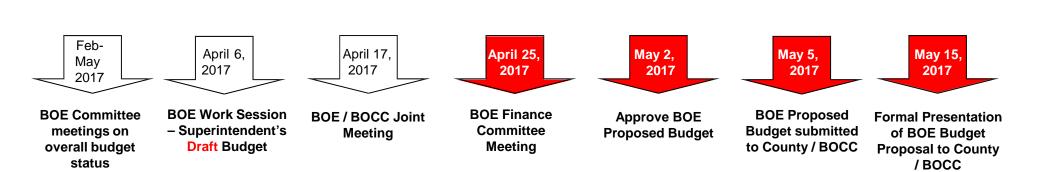
Organizational efficiency and effectiveness



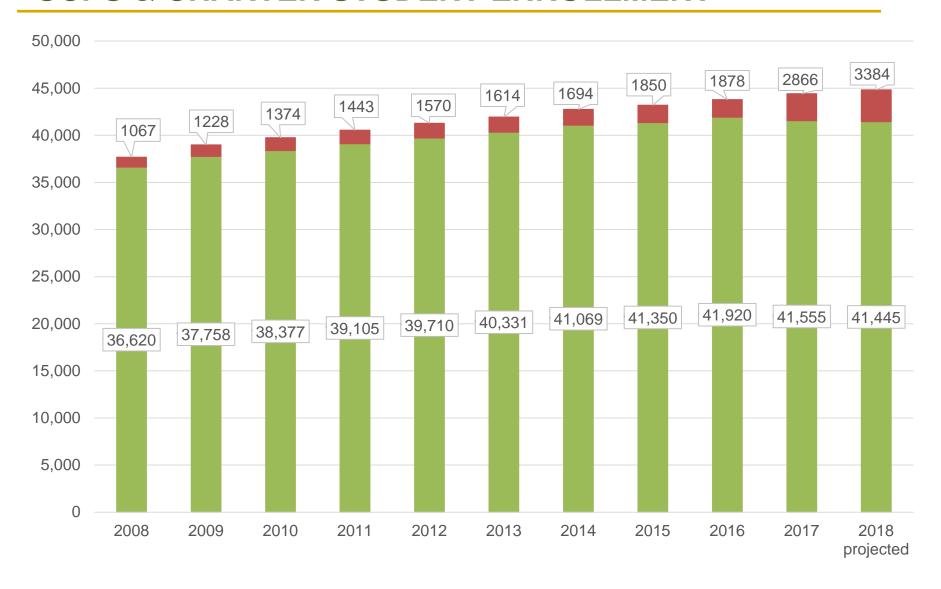
#### 2017 – 2018 BUDGET DEVELOPMENT PROCESS



#### **Board of Education Timeline**



#### **UCPS & CHARTER STUDENT ENROLLMENT**



■ UCPS STUDENT MEMBERSHIP

■ CHARTER STUDENT MEMBERSHIP

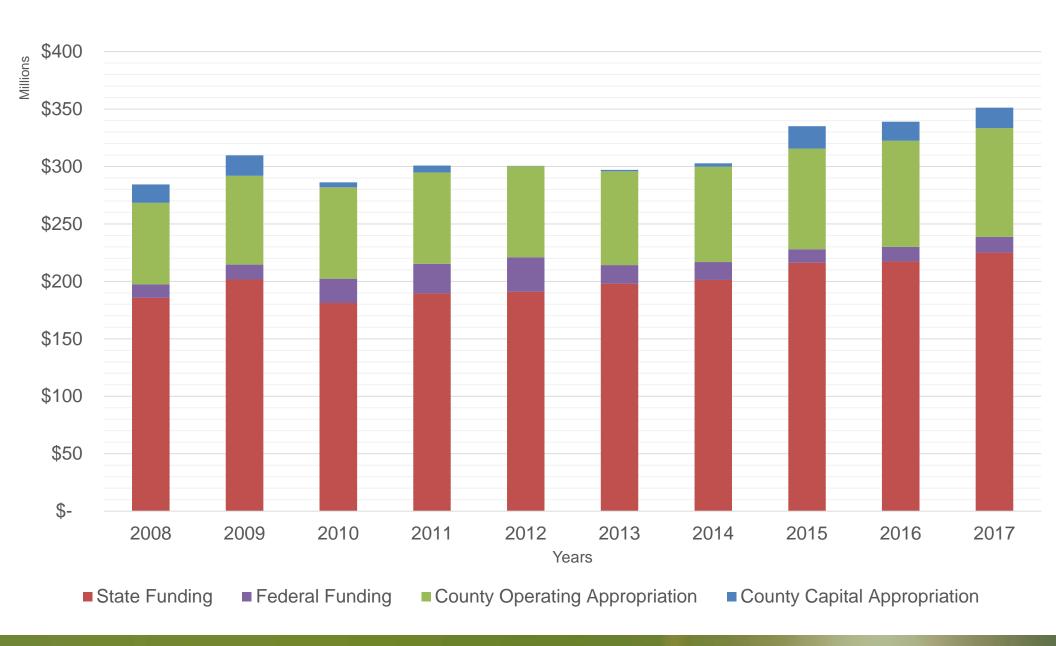




## FUNDING SOURCES



#### STATE, FEDERAL, LOCAL & CAPITAL FUNDING



#### STATE FUNDING ASSUMPTIONS

- Teacher salaries
- Principal and Assistant Principal salaries
- Non-Certified employee raises and potential bonus
- Health insurance and retirement costs
- Loss of Low Wealth funding



#### LOCAL FUNDING ASSUMPTIONS

- Salary and benefit cost increases
- Cost of living adjustments
- Revenue source for technology refresh:
  - Capital lease (laptops) for Teachers/Administrators and ChromeBooks for
     6th-12th grade students





# 2017-2018 FINANCIAL OUTLOOK

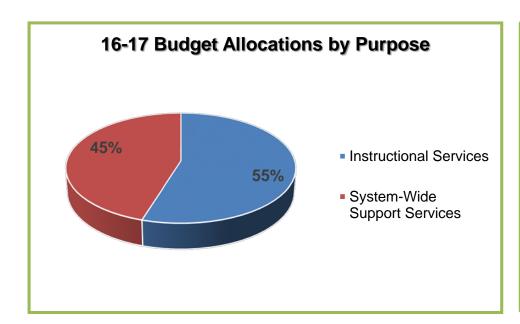
#### 2017-2018 REVENUE / ALLOCATION OUTLOOK

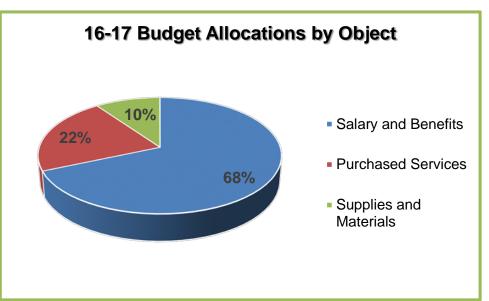
16-17 County Appropriation
Projected Fines / Forfeitures and ABC Revenues
Fund Balance Appropriated

**Projected Charter Payments** 

\$ 94,544,835 760,000 200,000

(7,442,658)\*\* \$ 88,062,177





<sup>\*\*</sup> Still waiting for some Charter School enrollment responses

#### 2017-2018 EXPENDITURE OUTLOOK

|   |               | •               |
|---|---------------|-----------------|
| Projected Mandatory Increases:                      |               |                 |
| Teacher salaries                                    | \$<br>180,127 |                 |
| Benefits  | 296,960       |                 |
| Estimated state salary increase                     | 618,652       |                 |
| Estimated utility costs 3%                          | 358,663       |                 |
| Assistant Principal salaries                        | 144,793       |                 |
|   |               | \$<br>1,599,195 |
| Additional Increases:                               |               |                 |
| School improvement initiative:                      |               |                 |
| Teacher recruitment/retention stipend (\$3,500)     | \$<br>533,000 |                 |
| Principal recruitment/retention/performance stipend | 60,000        |                 |
| Leadership training and support                     | 250,000       |                 |
| Social/Emotional support positions                  | 480,000       |                 |
| Social/Emotional support training                   | 100,000       |                 |
| Additional instructional time                       | 902,000       |                 |
| Intensive tutoring                                  | 982,600       |                 |
| Charter School Funds                                | 1,149,095     |                 |
| Bus Driver Salaries                                 | 475,000       |                 |
| Maintenance Salaries                                | 176,722       |                 |
| Other Non-Certified COLA                            | 446,112       |                 |
|   | _             | \$<br>5,554,529 |
| 17-18 Projected Increases                           | =             | \$<br>7,153,724 |
|   |               |                 |

#### SCHOOL IMPROVEMENT INITIATIVE

#### Intensive tutoring

- During the school day
- Targeting 4<sup>th</sup> and 7<sup>th</sup> grade math
- Benton Heights ES, East ES, Marshville ES, Walter Bickett ES, Monroe MS and East Union MS

#### Social / Emotional support

- Allocation of 1 social worker/counselor at Benton Heights ES, East ES, Marshville ES and Walter Bickett ES
- Allocation of 2 social workers/counselors at Monroe MS and East Union MS
- Staff training for Monroe and Forest Hills cluster



#### SCHOOL IMPROVEMENT INITIATIVE

#### Additional instructional time

- Tier 2 / 3 students coupled with implementation plan
- Intersession: Benton Heights ES, East ES and Walter Bickett ES
- Summer enrichment: Marshville ES
- Summer transition camp for rising 6<sup>th</sup> graders: Monroe MS and East Union MS
- Transportation will be provided
- Summer meal program will be provided at all 6 sites



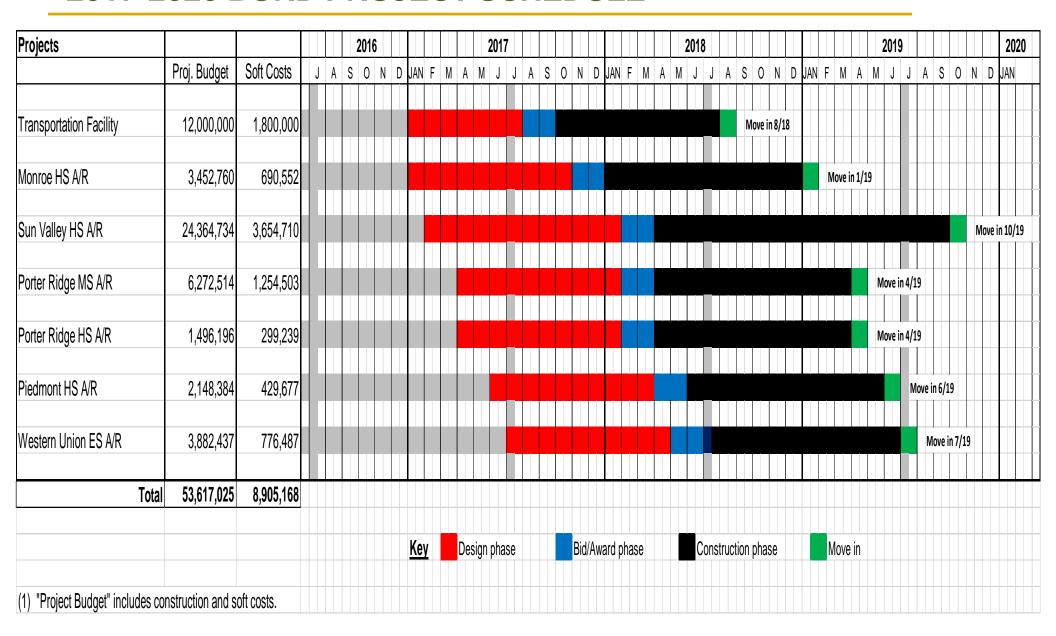


| Increases from previous page                         |       |           | \$<br>7,153,724   |
|--|-------|-----------|-------------------|
|  |       |           |                   |
| Departmental Decreases:                              |       |           |                   |
| General Counsel                                      | \$    | (2,000)   |                   |
| Finance  |       | (4,700)   |                   |
| Human Resources                                      |       | (6,400)   |                   |
| Instruction  |       | (165,000) |                   |
| Operations   |       | (60,822)  |                   |
| Auxiliary Services                                   |       | (202,000) | <br>              |
|  |       |           | \$<br>(440,922)   |
| Program Decreases:                                   |       |           |                   |
| Personnel  |       |           | \$<br>(4,341,178) |
|  |       |           |                   |
| Estimated increase to County Operating Appropriation |       |           | \$<br>2,371,624   |
|  |       |           | <br>              |
|  | Balan | ce        | \$<br>0           |

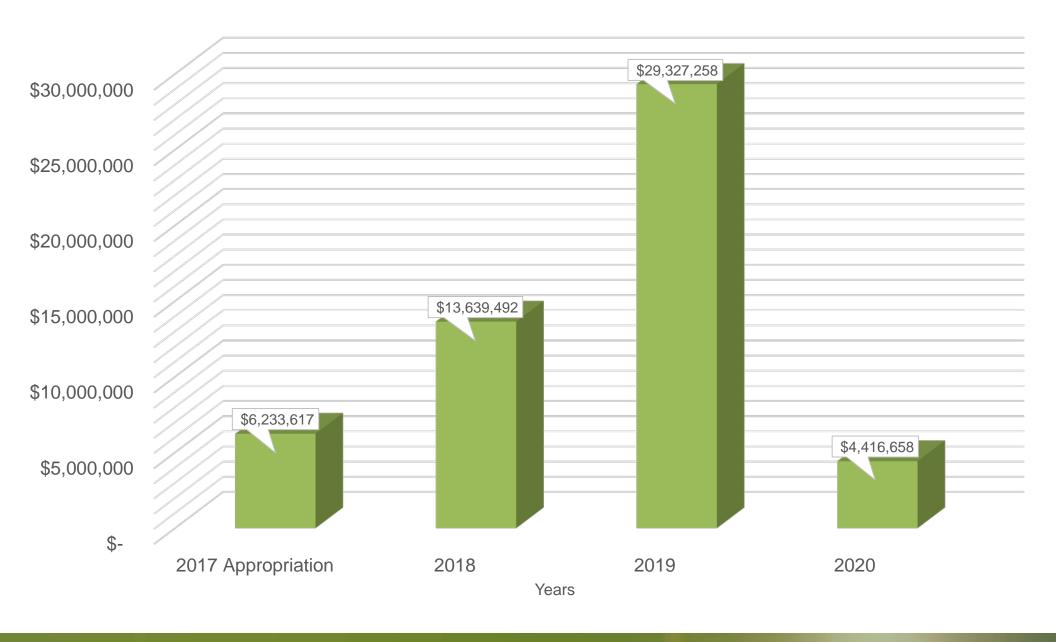


# 2017-2022 BOND & CAPITAL OUTLAY

#### 2017-2020 BOND PROJECT SCHEDULE







#### 2017-2022 FACILITIES & TECHNOLOGY CAPITAL



#### **SUMMARY: AREAS OF FOCUS ADDRESSED**

Academic Programming

Human Capital Development

Continuous Organizational Improvement



#### **SUMMARY: COUNTY OPERATING APPROPRIATION REQUEST**

| 16-17 County Appropriation                                 | \$ 94,544,835 |
|--|---------------|
| 17-18 Estimated increase to County Operating Appropriation | 2,371,624     |
| 17-18 Proposed County Operating Appropriation              | \$ 96,916,459 |

#### **SUMMARY: COUNTY CAPITAL APPROPRIATIONS REQUEST**

| Year_                    | 2018             | 2019             | 2020             | 2021             | 2022             |
|--------------------------|------------------|------------------|------------------|------------------|------------------|
| Capital Development Plan | \$<br>16,547,999 | \$<br>16,935,171 | \$<br>16,197,976 | \$<br>16,827,225 | \$<br>15,719,780 |
| Device Refresh_          | 2,001,189        | 2,667,800        | 2,667,800        | 3,817,800        | 3,817,800        |
| Total_                   | \$<br>18,549,188 | \$<br>19,602,971 | \$<br>18,865,776 | \$<br>20,645,025 | \$<br>19,537,580 |

Note: Capital expenditures identified within the Capital Development Plan may be funded with anticipated true-up funds.

# Superintendent's Proposed Budget FY 2017-2018 Thank You